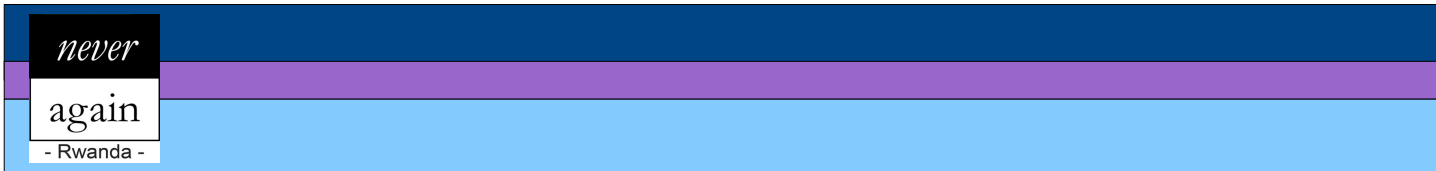


NEVER AGAIN RWANDA ANNUAL REPORT 2010





Never Again Rwanda

Annual Report 2010

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Message from the Executive Director Major Advances in 2010

It is hard to believe that Never Again Rwanda in 2010 is the same organisation that started some eight years ago. The development has been outstanding because of what has been achieved and how it has changed the face of the organisation. One of the challenges that we had was that we were activity oriented.

This report shows how we have evolved in the last year.

Growth: NAR activities have evolved from carrying out short term activities to more sustainable and long term activities. We have progressed and are reaching out to many youth through their youth clubs, by providing trainings and creating opportunities for the young people.

Relevance: we have designed our activities basing on the areas that concern the youth in general, but most importantly ensuring that they are aligned with human rights and governance promotion, hence creating opportunities for the youth to become active citizens.

Diversification: NAR has been able to reach out to various partners who have helped us in increasing our capacity and growth.

Growth, relevance and diversification is thanks to a range of excellent partnerships and collaborations. Within this report you will see a number of collaborators that NAR has been working with over the years.

I want to seize this opportunity thank our partners in 2010 - USAID, NED, CORDAID, Global Fund for Children and GIZ. NAR has been able to reach out to the United Nations Fund for Democracy and UN-Habitat as partners who will support NAR activities in 2011. We are very grateful for your support; without it, we would not have come this far.

Thanks a lot.



Dr. Joseph Nkurunziza
Co-Founder and Executive Director
Never Again Rwanda



Dr. Joseph Nkurunziza



Who We Are

Never Again Rwanda (NAR) is a human rights, peace-building organization that was founded by three university students in 2002 and is registered as a Rwandan non-governmental organization. The founding members recognized that the minds of young people were used to destroy Rwanda leading up to and during the 1994 Tutsi genocide. Even as a post-genocide society, they observed that divisions continued to exist between young Rwandans. Guided by a vision of a nation where young people are agents of positive change and work together towards sustainable peace and development, the founding members established Never Again Rwanda to empower youth with opportunities to become active citizens.

In 2010 NAR had 973 youth members. NAR had direct contact with 368 of these members through trainings, discussions, and other events.

VISION

A future where peace is driven by creative, involved, and critical-thinking youth.

MISSION

To enhance youth's capacity to analyze the root causes of conflicts, and facilitate dialogue among peers in order to generate ideas and activities that work towards sustainable peace and social-economic development.

GOALS

To engage youth in decision-making processes within their communities and with key stakeholders and decision makers about governance and rights issues in order to foster a democratic and just society.

To strengthen the social and economic agency of youth so they can take an active role in development and establishment of a just, inclusive, and peaceful society.

To promote mutual understanding, respect, and use of conflict resolution processes among youth in order to build sustainable peace.

To promote quality research to describe the magnitude, causes and impact of societal problems and to identify, evaluate and document best practices to address them.

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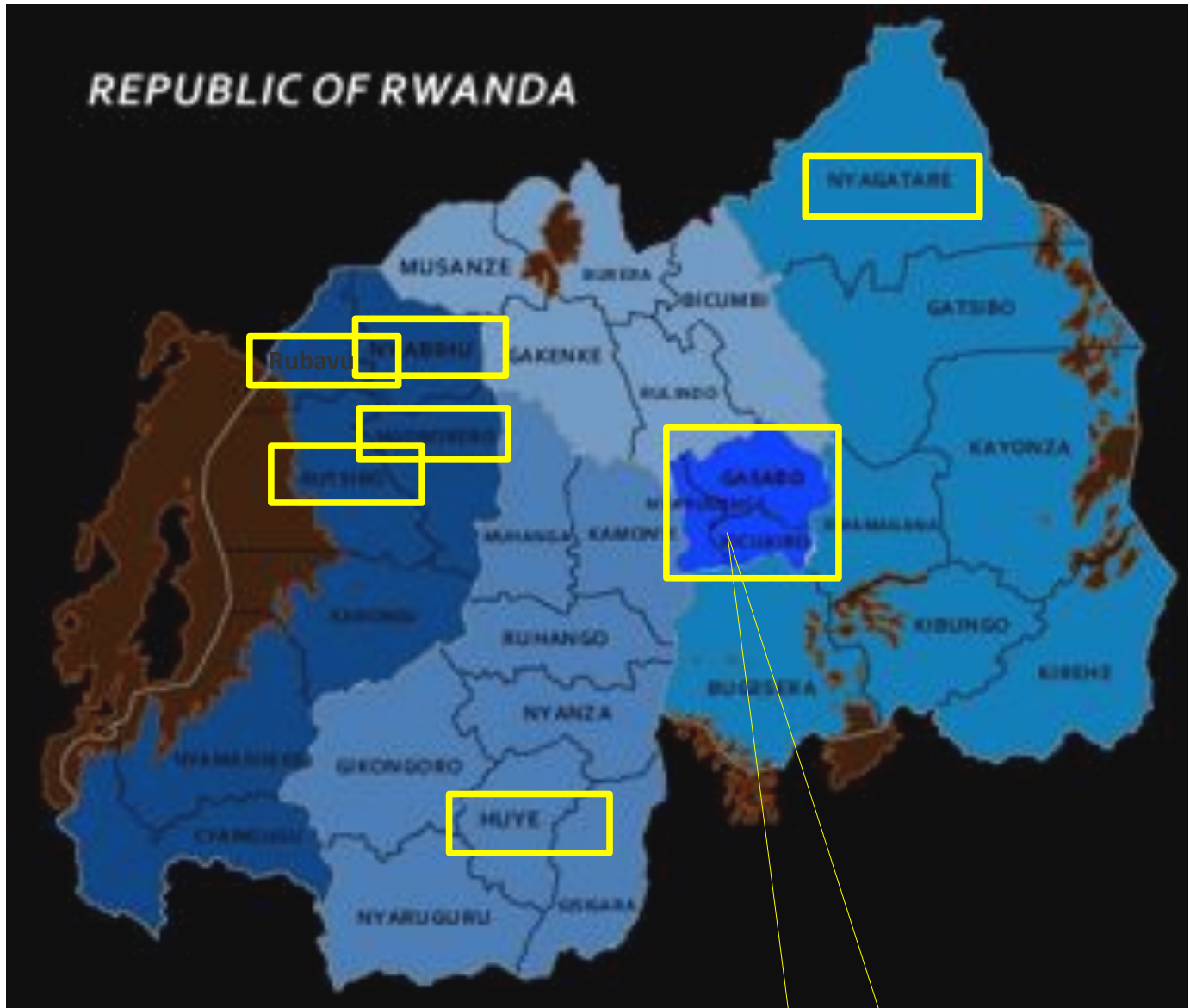
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Where We Work



Districts with NAR Clubs/Associations



NAR's base of operations is the Peace-building Centre (PbC) located in Kigali. PbC staff, interns and volunteers work together here on NAR's program development, implementation and evaluation. The PbC also offers space for NAR youth meetings and activities and the multimedia resource library, consisting of DVDs, books, scholarly research, government reports and educational supplements, are available to NAR youth members.

NAR Youth Groups

Engaging in Peace Building Activities

Since 2004, Never Again Rwanda youth members (ages 12-27) have organized themselves into clubs and associations. Currently, there are over 50 NAR Youth Clubs in secondary schools and universities and 5 NAR Youth Associations that operate in 9 districts. These clubs and associations empower young people through youth led-activities and projects that engage their intellect and ideas, develop their capacities as leaders, and positively contribute to building sustainable peace in their communities and nation. Each supports NAR's mission but have the independence and freedom to create and lead activities of their choice. Activities have included debates, theatre performances, sporting events, community service and income-generating projects. NAR further empowers these clubs and associations through programs, networking opportunities among members, and financial support for youth initiated projects.



"The crowd was so excited...and as the boys match began the crowd cheered on" Quote from NAR 'Rising Voices' Newsletter

2010 brought the **6th annual Never Again Rwanda Youth Club Football Tournament** with 80 teams competing, both boys and girls, representing forty clubs from Rabavu, Rutsiro, Nyabihu, and Ngororero districts. The tournaments aim to bring youth together in the promotion of peace and as a uniting tribute to those who died during the 1994 Genocide. This year an opening speech was given by Ms Rachael Mulekatete of the Commission for the Fight Against Genocide. Ms Mulekatete encouraged the players to work hard at building peace, and to embrace the pursuit of access to Human Rights for both those at school and within the community.



"I saw the photos and read the material, it was sad. I felt so sad. But then when we attended the workshop the same day, I learnt that we should be strong hearted and not let the past affect us. We were taken through the history and causes of the Genocide, and taught different ways to prevent another Genocide from occurring. I learnt alot that day" **Kamanzi Edward**

NAR Associations Visit Gisozi Memorial Site

Sixty NAR Association members were given a tour of the Gisozi Memorial Site with a guide to explain the significance of the exhibits. The group found the visit very affecting and many were brought to tears. A workshop entitled 'Learning from the past, building the future' followed the tour. The workshop aimed to help the youth members understand how they could take the front-line in achieving peace and unity in Rwanda.

Core Programs and Projects

Governance & Rights Program

With support from the National Endowment for Democracy (NED) and the Catholic Organisation for Development Cooperative (CORDAID), Never Again Rwanda has strengthened youth participation in democratic decision-making processes at the national and local level. This project was about empowering youth as human rights advocates by increasing their knowledge on human rights and providing platforms through which they could openly express their views and concerns.

Projects

Encouraging Active Youth Participation in the Democratic Process

Funded by the National Endowment for Democracy (NED)

- Youth Policy Working Group (YPWG)
- Community Journalism : NAR Radio Show
- Youth Discussion Forums and Debate Training

Empowering Youth as Human Rights Advocates

Funded by the Catholic Organisation for Development Cooperative (CORDAID)

- Human Rights Advocate Training
- Theatre Production and Performance: The One Family Theatre Troupe Drama – 'Inzitane Murugamba'



Youth enjoying the human rights themed drama production 'Inzitane Murugamba'

Encouraging Active Youth Participation in the Democratic Process

Youth Policy Working Group (YPWG)

Funded by the National Endowment for Democracy (NED)

NAR created the Youth Policy Working Group (YPWG) with the aim of establishing a group of informed, creative and productive youth who would be able to engage with national level policy processes.

During July and August of 2010, eleven specially recruited NAR club members attended policy training workshops designed

Ministry of Commerce, Industry, Investment Promotion, Tourism & Cooperatives' Sector Policy on Tourism; and also their Trade Policies & Strategies document. YPWG members then selected youth employment policy as their chosen focus for the monthly meetings which took place from September through to December. The YPWG reviewed all national policies related to youth employment and developed a Youth



“This Policy Training is the first time I have ever been taught to think about the impact of policies and laws on society even though I am a law student!” YPWG attendee

and conducted by NAR and expert consultant Henry Kisémbó. Club members were drawn from a variety of Universities including Kigali Institute for Education, Kigali Institute for Science and Technology, School of Finance & Banking, and Université Libre de Kigali.

Through lectures, group work and presentations, the YPWG members were introduced to policy document content and techniques of analysis. Policy formation and passing processes for policies, bills, and amendments were discussed as were presentation skills and the issue of policy relevance.

Key Ministry policy documents relating to youth, gender and business practice were explored. With actual policy documents examined including The Ministry of Finance & Economic Planning's Vision 2020; The Republic of Rwanda' Economic Development & Poverty Reduction Strategy and the

Employment Policy Matrix that identified key policy gaps relating to youth career development support. The YPWG then decided to address an unexpected and important issue for university youth – the recent announcement that the Government of Rwanda was cancelling the university student financial aid for cost of living, effective in January 2011 – the new academic year. This decision was made without input from university students or the general public and the late announcement left little time for the students to make other financial arrangements. To respond to this issue, the YPWG wrote a letter to government institutions, highlighting the lack of student input in the decision-making process and providing recommendations for improved decision-making in future.

Encouraging Active Youth Participation in the Democratic Process

Community Journalism: NAR Radio Shows

Funded by the National Endowment for Democracy (NED)

Over the past few years NAR has hosted radio shows aimed at assisting youth to learn and think critically about Human Rights issues. These shows discuss issues that impact young people and explore possible solutions through interviews with youth, community members, experts, and government officials. During 2010, NAR produced twenty-four 30-minute shows; all have been aired nationally on the radio station ISANGO Star 95.1 FM.

A glimpse into the NAR radio show production ...

All shows begin with the team brainstorming topics, questions, and potential interviewees.



NAR Radio Show Team then head out into the field to conduct interviews and in the office script writing, editing and recording of commentary takes place



Interviews and commentary are then edited into the show and final tweaks are carried out by the team before the show is handed over to ISANGO Star FM



The Finished Product...

Radio Shows aired this year have included: Gender Based Violence, Impact of Socioeconomic Conditions on Status of Youth, Employing Foreigners VS Rwandans. Violations of Domestic Servants' Rights was one of this years most successful shows: three domestic servants that do not belong to an association were interviewed. They talked about their work and problems that they face, including poor treatment and gender-based violations by their employers. Two domestic servants that are a part of an association were also interviewed. They highlighted the power of being in an association; when they face problems with their employers, the association advocates for their rights. The Human Rights expert shared about Domestic Servants' Rights & Responsibilities trainings and legal services for domestic servants offered by Haguruk. In general, the show highlighted that domestic servants should have work contracts and a fair salary. They should also get personal time so that they can report grievances to the authorities. The show called for civil society to advocate for domestic servants' rights and for the government to involve domestic servants in developing policies that promote and protect their rights. In response to this show, listeners sent messages including: *"We, domestic servants have many problems. Thank you for the show. Please tell us where the association for Domestic Servants is located!"* and *"Please continue to advocate for us!"*

Jean Baptiste Hategekimana joined the team in 2010. He came to NAR with a bachelor's degree in journalism and communication and 3 years of experience in radio. He has taken the lead in the production of the radio shows with the assistance of two Radio Show Team members.

Some fantastic new equipment has also helped the shows a great deal - hand-held digital voice recorders with built-in microphones and headsets for interviews in the field and commentary from the NAR Radio Show Team, as well as IT equipment to assist in the editing process.



Encouraging Active Youth Participation in the Democratic Process

Youth Discussion Forums (YDFs)

Funded by the National Endowment for Democracy (NED)

Through the Youth Discussion Forums, youth met with government officials and other leaders to learn more about government policies and initiatives and to openly discuss and debate national issues.

Justice in Rwanda – Gacaca

This forum took place at NAR's Peace-building Centre and was composed of 10 secondary school and university youth members. Mr. Denis BIKESHA, a government official from the National Service of Gacaca Courts (NSGC) also attended.

Rwanda's Gacaca justice system was explored and discussed with a particular focus on making comparisons between traditional and modern Gacaca. The youth discussed the following questions: (1) "what do you understand by the term "Gacaca"?" (2) "What are the similarities and differences between modern Gacaca courts and the traditional Gacaca justice system?" (3) "How is Gacaca different from classical courts?" (4) "How do Rwandans, and particularly the youth rate the impact of Gacaca courts compared to the International Criminal Tribunal of Rwanda (ICTR)?" and (5) "What has been the role of youth in Gacaca courts?"

Mr Bikeshya took part in a question and answer session and assisted with youths queries about the challenges, lessons learnt and the future of the Gacaca System.

Education in Rwanda

10 secondary school and university FPA members discussed these issues with Mr. Calixte Kayisire, an advisor for Nine-Year Basic Education (9YBE) at the Ministry of Education. Participants explored the questions: "What do you know about the education system in Rwanda prior to 1994?"; "What is the education system like now? And how is it different from the education system prior to 1994?"; "Based on your experience, how well is this 'Education for All' policy being implemented?"; "Based on your experience, how would you assess the quality of education in Rwanda?" and "What role of the youth in developing a thriving education system in Rwanda?"

At the end of the discussion, the written recommendations for the Ministry of Education were handed to Mr. Calixte Kayisire. Recommendations included: The Ministry of Education should effectively communicate youth about new policies; The Ministry of Education should encourage young people to read by providing written books; The Ministry of Education should support debates.

Youth Engagement in Decision-Making

A further discussion forum took place entitled: Rwandan Youth Involvement in Public Decision-Making Processes. A total of 41 students attending this event. The guest speaker at these YDFs stressed "participating in decision-making processes doesn't require waiting until you become an [adult] leader." "Fight for changing everything that infringes on the public interest and learn to manage these few seats you have," he urged. However, this is not enough; youth need to participate in more activities. Youth should stand for their rights and not wait for the government to guarantee them and they should start this from their associations, class activities, and other meetings. Youth should join civil society organizations and create magazines, newspapers or websites where they can express their concerns. In the post-YDF evaluation forms, youth participants wrote about their new found confidence to speak openly and engage in decision-making processes.

"Through Never Again Rwanda, we have achieved bottom-up discussion. And if this continues, changes in all government dimensions will be seen, felt and enjoyed."

"One thing that I learned from this discussion is that I must not fear myself and to get self-confidence. While I am in a meeting, I must not leave without making a speech."

"My mind is open now; I can share my ideas without fear."

"I have gained power as a youth to contribute to decision-making and development in our country."

"An important thing that I have learned is for me to become important leader, I should practice it at a local government level and in my community."

"After this discussion, I have found that I can participate in decision-making and that I have opportunities to have a voice and it wasn't the case before the discussion."

Empowering Youth as Human Rights Advocates

University Student Human Rights Advocate Training

Funded by the Catholic Organisation for Development Cooperative (CORDAID)



I joined the university's NAR club because it provided a platform on which I aired out my views. I have learnt to compare our history past and present if we want to find answers to the problems that face our country. James Nukibito, a student at the School of Finance and Banking.

Never Again Rwanda organised a two-day intensive Human Rights Advocacy Training for twenty-four students drawn from clubs located within eight Rwandan universities.

Under the guidance of Betty Mutesi, a Human Rights expert, the course aimed to train these students as Human Rights Educators.

Topics of focus included the Rwandan Constitution, the Universal Declaration of Human Rights, the African Charter on Human and People's Rights and the role of various international and local human rights organisations. Students then had the opportunity to discuss the position of human rights within Rwanda and the practicalities that needed to be considered in their implementation.

A Human Rights Training handbook for each participant assisted with this learning process and provided a future reference for advocacy work once students had completed the course. Following their training these Human Rights Educators conducted one-day training with 25 students from their university, reaching out to 200 youths in total across 8 universities.

NAR GUIDE to DEBATING : With the assistance of a visiting intern NAR has now developed guide for developing debating societies and hosting tournaments. As well as assisting with FPR trainings, this guide book will also be used for in preparation for the National Debate Competition in 2011.



Empowering Youth as Human Rights Advocates

The One Family Theatre Troupe Drama – 'Inzitane Murugamba'

Funded by the Catholic Organisation for Development Cooperative (CORDAID)

One Family Theatre Troupe (OFTT) was established in 2007 by Never Aain Rwanda with the purpose of showcasing the theatrical talent of young people while raising public awareness of Human Rights, Reconciliation and Peace Building issues. The OFTT consist of 13 schooling and non-schooling youth (aged of 20-27 years). Equipped through NAR trainings in theatre performance and script writing, these young actors have used their talents and new skills to write and perform plays for schools and communities.

This year the OFTT had the opportunity to complete a two-day training in Human Rights Advocacy. Inspired by this training and with the assistance of Vincent Gakwaya, a scriptwriter for "Urunanana", OFTT wrote a play "Inzitane Murugamba" aimed at raising awareness of human rights issues. The play focused specifically on human rights violations within Secondary schools. Actively engaging the audience was a key aim of this theatre project with a discussion concerning human rights issues being initiated following the performance. The group asked the audience to talk about how the themes raised within the script were applicable to their daily lives and how they could use the advocacy in human rights actions to address challenges and improve circumstances within their

own community. "Inzitane Murugamba" was a great success and on the 26th of November was showcased with great audience approval at the Ishyo Arts Centre, Kigali.

Marceline, Vice President of the One Family Theatre Troupe

"I knew that I had talent in acting and writing while in secondary school but since I joined One Family, I have developed my talent and become professional. Through the trainings, I have become a play writer, better actress and stage manager"

Valgas Gahizi, OFTT Member

"This was our first official show since OFTT began. We always performed in schools and small street shows, but this time round we took our performance to a bigger place and was viewed by so many people from many different insitutions. This gave me courage."



Core Programs and Projects

Social Economic Development Program

Projects

- Empowering Young Women Entrepreneurs (EYE) Project
- Youth-Initiated Projects (YIP)



Social Economic Development Program Empowering Young Women Entrepreneurs (EYE) *Supported by USAID*

In 2009, Never Again Rwanda launched 'EYE' (Empowering Young Women Entrepreneurs). This 3-year project intends to provide vocational skills and leadership training to young, out-of-school women. In keeping with NAR's mission to empower youth, EYE aims to assist these women to gain the skills and personal confidence that they need in order to obtain paid employment or to build self-employment. The project will eventually aim to train 156 women aged between 18 and 24. 52 of these trainees joined the scheme in 2010.

As this was the first year for the full cycle of EYE to be completed, it has been an exciting and valuable learning experience for the EYE team.

Selection process for the first fifty-two candidates took place between January and March of 2010 at the Amizero Training Centre. In total, 20 women were admitted to an Information Computer Technology (ICT) course, 31 to Hotel Operations training and 1 to a Tailoring apprenticeship.



"My hope for a better future has now been renewed because now I know that I am going to gain some important lessons from the training that which will enable me to have a great and meaningful future."

Jacqueline Niyosaba



"I have always liked hotels but I had no hope of working in that field. Even if I am not employed upon completion of my training, I am confident that with the skills I get from Amizero I can start a small and successful business." **Scovia Uwineza**

Over the year the recruits attended training sessions within their particular area of practice. The trainees also received additional training in good inter-personal communication, professional work conduct, financial literacy, human rights awareness as well as substantial personal guidance from the EYE team.

As of December 2010, all 52 candidates had successfully entered into professional internships. Members of the ICT program were all provided with a placement by Rwanda Network Computer (RNC) and the hotel operations trainees received a placement from a variety of hotels including Akagera Game Lodge, Virunga Hotel and Gorilla Volcanoes Hotel.

The tailoring trainee was placed with Chez Kizungu in Kigali. Upon completion of her internship, the project will provide her a sewing machines and toolkit. She plans to start a small tailoring business when she is finished.

Social Economic Development Program

Youth Initiated Projects (YIP)

Funded by The Global Fund for Children (GFC)

For 2010 NAR launched Youth-initiated Projects (YIP) to support NAR youth members in identifying, developing and implementing projects that positively contribute to their school or community while building on their own strengths and talents as leaders.

For it's first year NAR invited two youth leaders from each of the twelve selected clubs and associations to participate in a three day training in February at NAR's Peace- Building Centre.

This training introduced a step-by-step YIP process:

1. Identify a problem in your school or community that you would like to solve as a club/association.
2. Learn more about this problem through focus groups and interviews with experts.
3. Establish a goal and a project idea that will address the problem.
4. Develop a project plan and budget.
5. Implement the project plan.
6. Evaluate the project.

NAR developed and launched two handbooks at this event. The first, a 33-page Youth Clubs and Associations handbook with guidance on operations such as elections, membership recruitment, etc. The second, a 16-page Youth-Initiated Project handbook with the step-by-step project development and implementation process detailed. NAR then invited these YIP-involved clubs and associations to submit project proposals to NAR with the best projects being awarded YIP opportunity funding.

Following careful consideration of a number of excellent proposals NAR awarded funding to:

- ADB Never Again Club who established a youth newspaper;
- ETM II Never Again Club for the establishment of a rabbit farm at their school. Rabbits to be sold at the local market to raise funds for the club and also to be given to needy students for their own income-generation.;
- Voice of Peace Never Again Association who invested in traditional dance attire for their dance troupe. The Association performed at Kanombe Village centre and at the End-of-Year party for clubs and associations;
- REFTTA Never Again Association who invested in props and costumes for their theatre troupe. They performed on December 3rd at Lemigo Hotel.

Projects that have been inspired by the YIP program include:

- King David Academy Never Again Club hosted a benefit concert on May 8th and raised, 1,000 USD for orphans in Muhanga;
- Riviera Never Again Club hosted a Genocide prevention event. They also hosted a talent show to fundraise for orphans on August 28th raising 475 USD;
- Kicukiro Association organized and hosted a community service day to clean the Nyanza Memorial Site, 250 youth attended along with the Minister of Sports and Culture and the Minister of Youth;
- FAWE Girls Never Again Club organized and hosted a debate competition at their school; the competition theme was "As a female Science student, is it necessary to learn Rwandan history?";
- Ecole des Amis (CGFK) Never Again Club performed a play all about Human Rights for their school.

NAR is looking forward to seeing these and other new projects develop further in 2011.

Future Projects



Projects launching in 2011 under the **Governance and Rights Program**:

[Promoting Democratic & Human Rights Values among Rwandan Youth Project](#)

In January 2011, Never Again Rwanda will launch this new project with funding from UNDEF to empower Rwandan youth to play an active and visible role in the democratic processes, and to understand, promote and defend human rights. Activities include a nationally broadcast radio show and TV program, human rights trainings, youth discussion forums, and public talks in Kigali and the Eastern Province.

[Promotion of Evidence Based Advocacy & Planning Initiatives](#)

Through a 6-month project, Never Again Rwanda will increase dialogue between youth in Bugesera District and government officials regarding poverty reduction initiatives and strategies through youth discussion forums and a debate competition. This project is funded by Akibah Uhaki through July 2011.

Our **Research, Monitoring, and Evaluation Program** is also under development with the aim of promoting quality research to describe the magnitude, causes, and impact of societal problems and to identify, evaluate, and document best practices to address them. Topics areas of interest include human rights, democracy, justice, socio-economic development, conflict transformation, and peace-building.

NAR also has some exciting new projects planned under our **Social Economic Development Program**:

[Youth-led Urban Development Magazine](#)

In June 2011, Never Again Rwanda will launch a quarterly magazine that is researched, written, and edited by the youth journalists. The articles will document urban development best practices and provide practical tips for youth associations to incorporate these best practices into their activities. This magazine is funded by United Nations Habitat.

We will also be substantially developing our **Peace-Building Program**

[Peace-Building & Commemoration Project](#)

In order to engage youth in dealing with the past constructively, GIZ will be supporting Never Again Rwanda to conduct trainings and workshops for Rwandan youth in the Southern Province and exchange activities with Burundian youth.

[Engaging Youth with Governance Issues](#)

In June 2011 NAR will engage youth in a project to increase their understanding of governance related issues. This has been supported by the Rwandan Governance Advisory Authority.

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Thank You

Never Again Rwanda's funding is composed of individual donor contributions and grants. NAR's vital work would not be possible without the dedication and generosity of our supporters and volunteers. We would like to express our thanks to all who helped Never Again Rwanda to achieve its goals in 2010.



Never Again Rwanda would like to thank a number of volunteers who have assisted us over the past year. This includes:

Kenneth Jensen; Will Jones; Tanmay Misra; Sonia Morange; Katie Pitre; Nathaniel Powell; Anna Squier; Lavinia Wasserman; Emma Yoder

NAR is also grateful for support received through partnerships with various local NGO's, Rwandan government insitutions, universities and media houses.

Special acknowledgements go to the following current and past funders:



German Development Services



German Technical Cooperation



Financial Report

| INCOME & EXPENDITURE ACCOUNT | | | | | |
|--|-----------------|-----------------|---------------------|-------------|-------------|
| Year 2010 | | | | | |
| Particulars | Currency (US\$) | Currency (Euro) | Amount Funded (Rwf) | Rwf | Rwf |
| INCOME from Project Funders-Year 2010 | | | | | |
| National Endowment for Democracy (NED) | \$42,921 | 0 | 23,606,690 | | |
| United states Agency for International Development (USAID) | \$181,383 | 0 | 101,574,480 | | |
| Global Fund for Children (GFC) | | | 7,723,015 | | |
| The United Nations Democracy Fund (UNDEF) | \$99,985 | | 59,491,075 | | |
| German Development Services (DED) | | | 6,810,000 | | |
| Catholic Organisation For Development Cooperation (CORDAID) | | | 16,093,658 | | |
| Junior Chamber International (JCI) | | | 1,325,250 | | |
| UN-Habitat | | | 5,886,930 | | |
| International Research Exchange Board (IREX) | | | 1,185,049 | | |
| <i>Sub-total- Income Project Funders</i> | | | | 223,696,147 | |
| Add: Other Incomes | | | | | |
| Donations | | 264,500 | | | |
| Contributions | | 1,323,940 | | | |
| Assets Disposal | | 10,080,350 | | | |
| <i>Sub-total Other Incomes</i> | | | | 11,668,790 | |
| Total Funds Available for Operations | | | | 235,364,937 | 235,364,937 |
| Less: Project Costs & Other Operating Expenses | | | | | |
| Focus Pressure Action | | | 2,787,950 | | |
| Encouraging Active Youth Participation in Democratic Process | | | 18,018,252 | | |
| Empowering Young Women Entrepreneurs | | | 101,557,501 | | |
| Youth -Initiated -Projects costs | | | 3,041,159 | | |
| Promoting Democratic & Human Rights Values Among Rwandan Youth | | | - | | |
| Empowering Youth as Human Rights Advocates Project costs | | | 16,093,658 | | |
| <i>Sub-Total- Project Direct costs</i> | \$257,270 | | 141,498,520 | | |
| Payment for other operating expenses | | | 13,003,037 | | |
| Total Project Direct & Other Operating expenses | | | 154,501,557 | 154,501,557 | |
| Closing balance 2010 (Represented by all Bank balances as at 31.12.2010) | | | | 80,863,380 | 80,863,380 |

Financial Report

BALANCE SHEET

Year 2010

Accrual basis

| | Rwf | Rwf | Rwf |
|---|------------------|-----------------------|--------------------------|
| <u>Assets</u> | | | |
| Cash on Hand (Petty Cash balance) | 234,956 | | |
| Bank BCR Operations account | 14,230,100 | | |
| Bank BCR NED Dollar account | 2,360 | | |
| Bank BCR EYE Dollar account | 28,000 | | |
| Bank account KCB Checking Account | 70,000 | | |
| Ecobank Dollar account | 59,883,539 | | |
| Ecobank Francs Account | 4,289,392 | | |
| Rent prepayment | <u>1,600,000</u> | | |
| Total Assets | | 80,338,347 | |
| TOTAL ASSETS | | | <u>80,338,347</u> |
| <u>Liabilities, Contributions & Reserves</u> | | | |
| GRANTOR FUNDS AVAILABE | | | |
| USAID | 28,000 | | |
| UN-HABITAT | 5,886,930 | | |
| National Endowment for Democracy | 2,791,491 | | |
| DED | 6,810,000 | | |
| Global Fund for Children | 3,777,487 | | |
| United Nations Democracy Fund | 59,491,075 | | |
| International Research Exchange Board | 1,185,049 | | |
| Total Grantor Funds Available | | 79,970,032 | |
| Pension scheme third term | 273,915 | | |
| ALTECH Stream Rwanda | 94,400 | | |
| Total other Liabilities | | <u>368,315</u> | |
| TOTAL LIABILITIES, CONTRIBUTIONS, & RESERVES | | | <u>80,338,347</u> |

never

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- Rwanda -

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Dr Joseph Nkurunziza wins Outstanding Young Person of the World award 2010

NAR also congratulates Dr. Joseph Nkurunziza who was selected as one of Junior Chamber Internationals (JCI) 'Ten Outstanding Young Persons of the World 2010'.

Dr Joseph received this award for his work in improving health care access and human rights awareness, being given the award in the category of 'contribution to children, world peace and/or human rights'.

JCI is a worldwide nonprofit organization of young active citizens aged 18-40 who are dedicated to creating positive change in their communities. The aim is to seek targeted solutions to local problems, creating a global impact. Each year JCI honors ten outstanding young people under the age of 40. These individuals exemplify the spirit of JCI Mission and provide extraordinary service to their communities